Putting it all Together - Financial Model

30/09/2013 V2.1

| Assumption | IS | | | | Accomodation alloc | ations | | | | | | |
|-------------|--|--------------|------------|-----|----------------------|-------------------|-------|----------------|-------|----|-------|----------|
| | | 30% | | | | Trust Managem | nent | | 2.0% | | | |
| | | 6% | | | | Health | | | 8.0% | | | |
| | | 37.5 | | | | Social care | | | 8.0% | | | |
| | | 46 | | | | Community Ser | | | 12.0% | | | |
| | | 40 | | | | | | | | | | |
| | Full time hours (Volunteer) | 4 | | | | Housing & Acco | omod | lation | 3.0% | | | |
| | | | | | | | | | | | | |
| | Depreciation pa | 20% | | | | | | | | | | |
| | | E300 | p day | | Number of A&E atte | | | | 275 | | | |
| | | 4.87 | days | | Percentage of atten | | to ac | dmission | 57% | | | |
| | ÷ , , | 2,620 | p episode | | Supported extra-car | | | | 20 | | Units | |
| | | £95 | p occasion | | Supported basic nur | rsing, secure, ar | nd re | sidential beds | 10 | | Units | |
| | | E100 | p call out | | | | | | | | | |
| | Hospital episodes | 570 | | | Apartment occupan | су | | | | 95 | % | |
| | | | | | | | | | | | | |
| Tariffs | Intensive residential care | | Supported | 500 | £ p week | Private | 600 | £ p week | | | | |
| | Basic Nursing Care | | | | £ p week | | | £ p week | | | | |
| | Secure nursing care | | | | £ p week | | | £ p week | | | | |
| | General Clinical nursing Care | | | | £ p day | | | £ p day | | | | |
| | Emergency clinical nursing Care | | | | £pday £pday | | | £ p day | | | | |
| | One-to-one clinical nursing care | | | | £ p day | | | | | | | |
| | | | | | | | | £ p day | | | | |
| | Specialist clinical nursing care | | | | £ p day | | | £ p day | | | | |
| | Intermediate Nursing Care | | | | £ p week | | | £ p week | | | | |
| | Day Care | | | | £ p day | | | £ p day | | | | |
| | Social Care | | | | £ p hour | | | £ p hour | | | | |
| | Respite Care | | | | £ p day | | | £ p day | | | | |
| | Physiotherapy | | | | £ p hour | | 40 | £ p hour | | | | |
| | Clinical bed occupancy | | | 50 | % | | | | | | | |
| | Nursing/secure/residential room occupancy | | | 95 | % | | | | | | | |
| | Counselling | | | | £ p hour | | | £ p hour | | | | |
| | Occupational Therapy | | | | £ p hour | | | £ p hour | | | | |
| | 2 bed apartment rental | | | | £ p week | | | £ p week | | | | |
| | 3 bed apartment rental | | | | £ p week | | | £ p week | | | | |
| | 2 bed apartment service charge | | | | £ p week | | | £ p week | | | | |
| | 3 bed apartment service Charge | | | 130 | £ p week | | | £ p week | | | | |
| | 2 bed apartment lease sales price | | | | | | 175 | | | | | |
| | 3 bed apartment lease sales price | | | | | | 200 | | | | | |
| | Hotel services supplement | | | | £ p day | | | £ p day | | | | |
| | Trust management supplement | | | | % | | 5 | | | | | |
| | Domestic support | | | | £ p hour | | | £ p hour | | | | |
| | Tradesman | | | | £ p hour | | | £ p hour | | | | |
| | Community room | | | | £ p session | | | £ p session | | | | |
| | Office rental | | | 5 | £ p wk/sq m | | 5 | £ p_wk/sq m | | | | |
| | | | | | | | | | | | | |
| Direct Cost | | - f | | | | | | | | | | |
| See note 8 | Savings due to reduction in the average length | or a stay in | | 20% | in 456 episodes of 4 | 1.97 day :- | | 650 - 1 | | | | £22.800 |
| See note 8 | hospital by 1 day | | | 20% | in 456 episodes of 4 | 4.87 days | | £50 p da | ý | | | £22,800 |
| | Savings due to the percentage of patients being | 3 | | | | | | | | | | |
| See note 9 | diagnosed and treated in the community | | | 20% | i.e. 114 episodes of | 4.87 days | | £50 p da | Y | | | £27,759 |
| | Savings due to an overall reduction in demand | for clinical | | | | | | | | | | |
| See note 10 | care normally requiring hospital admission of | | | 20% | i.e. 114 episodes of | 4.87 days | | £2,620 each | | | | £298,680 |
| | Savings due to reduction in unecessary assessment | nents | | | | | | | | | | |
| See Note 11 | following A&E attendance of | | | 20% | 33 assessments | | | £1,500 each | | | | £49,500 |
| | Savings due to a percentage of the potential A8 | λE | | | | | | | | | | |
| See note 12 | emergencies being handled locally of | | | 20% | 57 incidents | | | £195 | | | | £11,115 |
| | Savings due to a change in the balance between | n | | | | | | | | | | |
| See note 13 | residential and domiciliary social care support of | | | 20% | | | | | | | | £100,000 |
| | Savings in care provision in supported apartm | | | | | | | | | | | |
| See note 14 | basic nursing, secure and residential bed | | | 20% | of 30 clients | | | £7,200 each | | | | £43,200 |
| | | | | | | | | | | | | £553,054 |
| Notes | | | | | | | | | | | | , |
| NOLES | | | | | | | | | | | | |

Notes Note 1

3 registered nurses and a proportion of the other nursing resources are already apportioned to the Debenham catchment area s registered noises and a proportion of the outer noising resources are an early apportioned to the benefinant carcinerit area and are paid for by the NHS. It is expected that this arrangement will continue with some adjustment of management arrangements. Therefore a refund of salary and employment costsis reclaimed in income.

The scheme will augment the existing social (& dementia) care resources allocated to the catchment area subject to slightly changed changed management arrangements. Therefore a refund of salary and employment costsis reclaimed in income. Note 2

Note 3

A charge is made upon all the divisions to support the Trust's activity based upon their operating costs. Cost benefit due to reduced admissions and other factors leading to reduced demand for NHS and Social Care services. Shared evenly over divisions. Note 4

Note 5 Cover for buildings and communual contents/fittings/facilities. Does not include contents cover for apartment tenants.

Note 6 This is broadly equivalent to a 3-4 bed hospital ward bay.

Note 7 Charges for catering and cleaning.

Note 8

Due to early return for monitoring and recovery in the community (P.A.C.E.). Due to less serious cases/conditions being able to be entirely managed within the community. Note 9

Note 10 Note 11 Due to early intervention, prevention, crisis avoidance, local health awareness, increased well-being, etc. Due to the ability for patients to be monitored in the community with remote clinical support.

Note 12

Due to minor or regular incidents being able to be managed locally with remote A&E support. Due to the fact that improved and integrated domiciliary support can remove or delay the need for residential care. Note 13 Note 14 Due to the desire of family carers to continue to be involved in the unpaid care of their partner, parent, friend, etc

Note 15 This is intended to cover NI, pensions, and training costs (but not training time)

Number of Staff (Full-Time Equiv.) Pay Rate (£/pa) Salary Cost (£/pa) Divisional Cost (£/pa) Division Position rust Management CFO £60.000 £60.000 1 £25,000 £30,000 Treasurer/Accountant £50,000 £30,000 0.5 Secretary/Administrator 1 £115,000 Employment Overhead 30% £34,500 £149,500 Health Service Manager 0.5 £40,000 £20,000 Nurse Manager GP Liaison Note 1 0.5 £40,000 £20,000 0.25 £32,000 £8,000 Registered Nurses Specialist Nurses (part-time) £160.000 Note 1 5 1 £32.000 lote 1 £32,000 £32,000 Physiotherapist £20.000 Note 1 0.5 £40.000 0.25 0.5 £40,000 £32,000 £10,000 £16,000 Counsellor Occupational Therapist Note 1 Heatlth Care Assistants Volunteer nurses 6 6 £20,000 £120,000 £0 £0 £406,000 30% Employment Overhead £121,80 £527,800 Social Care Note 2 Service Manager 0.5 £40,000 £20,000 Note 2 Social Worker 0.25 £40,000 £10,000 Note 2 Dementia Advisor 0.5 £20,000 £10,000 Volunteer Information Officer 1.5 £0 £0 £10,000 Personal Care Coordinator 0.5 £20.000 Professional Carers 11.5 £20,000 £230,000 Day Care Manager Care Support Worker 1 £32,000 £32,000 £20,000 £20,000 1 Volunteers 6 £0 £332,000 Employment Overhead 30% £99,600 **£431,600** Community Services Service Manager 0.5 £40.000 £20.000 £20,000 Community Support Worker £20,000 1 Awareness and PR Officer 0.5 £20,000 £10,000 £0 £0 Volunteer Services Coordinator 1 £0 £0 Volunteers 30 Volunteer Emergency Respite Coordina £0 £0 1 12 Volunteer Carers £0 £0 £50,000 Employment Overhead 30% £15,000 £65,000 ousing and Accommodation Service Manager £40,000 £40,000 1 Assistant Manager Secretary/Administrator £32,000 £20,000 £32,000 £20,000 1 1 Cleaners Maintenance £15,000 £15,000 £45,000 £22,500 з 1.5 Gardener 1 £15,000 £15,000 Chef/Cook £25.000 £37.500 1.5 Assistant Cook 1.5 £15,000 £22,500 £20,000 Domestic Support Coordinator 0.5 £10,000 Domestic Support Staff 6 £15,000 £90,000 Domestic Maintenance Staff 6 £15,000 £90,000 £424,500 Employment Overhead 30% £127.35 £551,850 Overall Scheme Divisional Totals £1,725,750 Less Internal Transfers £

£1,725,750

Total Staff Cost (£/pa)

Staffing Costs

| Division | Item | Annual Cost (£/pa) | Divisional Total (£/pa) | Total Other Costs (£/pa) |
|-----------------|--|-----------------------|--------------------------------|-----------------------------|
| Trust Managem | ent | | | |
| | Accommodation Rental Interest on Capital Debt | £11,938 £14,550 | | |
| | Materials, consumables, & expenses | £10,000 | | |
| | Accommodation Service Charge Insurance | £3,490 £5,000 | | |
| | Depreciation | £48,500 | | |
| Note 3 | Trust management supplement | | £93,478 £12,149 £105,626 | |
| Health | | | | |
| | Accommodation Rental | £47,750 | | |
| | Interest on Capital Debt Materials, consumables, & expenses | £2,070 £10,000 | | |
| | Accommodation Service Charge Depreciation | £13,960 £6,900 | | |
| Note 7 | Hotel service charges | £30,000 | | |
| | | | £110,680 | |
| Note 3 | Trust management supplement | - | £31,924 £142,604 | |
| Social Care | | | ,,, | |
| Social Care | Accommodation Rental | £47,750 | | |
| | Interest on Capital Debt Materials, consumables, & expenses | £2,730 £20,000 | | |
| | Accommodation Service Charge | £13,960 | | |
| Note 7 | Depreciation Hotel services charges | £9,100 £10,000 | | |
| | | | | |
| | | | £103,540 | |
| Note 3 | Trust management supplement | | £26,757 £130,297 | |
| Community Serv | lines | | | 1 |
| connuncy serv | Accommodation Rental | £71,626 | | |
| | Interest on Capital Debt Materials, consumables, & expenses | £165 £10,000 | | |
| | Accommodation Service Charge | £20,940 | | |
| Note 7 | Depreciation Hotel services charges | £550 £1,000 | | |
| | | | £104,281 | |
| Note 3 | Trust management supplement | | £8,464 £112,745 | |
| Housing and acc | comodation | | | |
| | Accommodation Rental Interest on Capital Debt | £17,906 £596,880 | | |
| Note 5 | Insurance | £30,000 | | |
| | Materials, consumables, & expenses Accommodation Service Charge | £30,000 £5,235 | | |
| | Depreciation | £25,600 | | |
| | Heating and Lighting (non-apartment) | £20,000 | | |
| | | | £725,621 | |
| Note 3 | Trust management supplement | | £63,874 | |
| | | | £789,495 | |
| Overall Scheme | Divisional Totals | | £1,280,768 | |
| | Less Internal Transfers | | £438,723 | |
| | | | | |
| | | | | |

| That Management E.000 Computer and IT Equipment E.000 Overdraft E200,000 Lagal Fees E40,000 Mathematic Construction E200,000 Mealins Mealins A Ray E00,000 Mealins Mealins A Ray E00,000 Mealins A Ray E00,000 E202,000 Mealins A Ray E00,000 E202,000 Computer and IT Equipment E1,000 E202,000 Computer and IT Equipment E1,000 E202,000 Computer and IT Equipment E1,000 E202,000 Scalad Care E1,000 E20,000 Scalad Care E1,000 E20,000 Scalad Care E1,000 E20,000 Degreent of Office furniture E1,000 E20,000 Community Services E1,000 E20,000 Office Equipment E30,00 | Division | ltem (£) | Cost (£) | Divisional Total (£) | Total Capit (£) |
|--|------------------|--|-------------|-------------------------|--------------------|
| Computer and IT Equipment £1,000 Versitati £20,000 Ligal fees £0,000 Mainting and State St | Trust Managemen | | c1 000 | | |
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| £10,273,250 | | | | | |

Mainstream Income

| teath ask: Nursing Care Scure nursing care Scure nursing care Scure nursing care Scure nursing care Supp. 3 Priv beds E251,940 Scure nursing care Supp. 3 Priv beds E251,940 E25 E251,940 E251,9 | | Item | units | Income (£ pa) | Divisional Total (£ pa) |
|--|------------------------------------|--|---|--|---|
| Health £13,243 Scial Care £16,757 Community £8,844 Housing & accom. £8,844 Housing & accom. £143,168 Lister 4 Cost benefit Lister 1 Bask Nursing Care Japp, 3 Hriv beds £23,340 Lister 1 Bask Nursing Care Japp, 3 Hriv beds £23,340 Lister 1 Bask Nursing Care Japp, 3 Hriv beds £23,340 Lister 1 Bask Nursing Care Japp, 3 Hriv beds £23,340 Lister 1 £10,610,00 Lister 1 £10,610,00 Lister Nursing Care Japp, 3 Hriv beds Lister 1 £10,610,00 Lister 1 £10,610,00 Lister 1 £10,610,00 Lister 2 £10,610,00 Lister 2 £15,000 Lister 2 £10,610,00 Lister 2 £10,610,00 Lister 2 £10,610,00 Lister 2 £10,610,00 Lister 2 £15,000 Lister 2 £10 | | | | | |
| Social care E.26,77 Community E.4.4 Housing & accon. E.3.874 Housing & accon. E.3.874 Housing & accon. E.3.874 Housing & accon. E.3.874 Health E.1.5.100 Secure nursing care 3 supp. 3 five beds Housing & Secure nursing care 1 bed Housing & Secure nursing care 1 | Note 3 | Trust management supplement | | | |
| Housing & accom. £53,874 Leids 1.06 £143,108 Leids 1.06 £110,6100 Back Nursing Care. 3 supp. 3 hrv beds. £253,240 Leids 1.06 £253,278 £253,278 Steids 6 General Circle Invising Care. 3 supp. 3 hrv beds. £253,240 Steids 6 General Circle Invising Care. 1 bed £73,000 Steids 6 General Circle Invising Care. 1 bed £73,000 Steids 6 Specialis Circle Invising Care. 1 bed £73,000 Steids 6 Cost benefit £10,61,000 £10,61,000 Steids 7 Cost benefit £10,61,000 £10,61,000 Dersonal care (private) 200 hr/wit £12,500 £10,010,00 Steids 7 Cost benefit £10,010,00 £55,500 Steide 7 Cost benefit £10,010,00 £13,000 Steide 7 Cost benefit £10,000 £55,500 Steide 7 Cost benefit £10,000 £10,000 Dersonal care (private) 20,010,010 £10,000 £ | | | | | |
| Inter 4 Cust benefit E143,168 (253,740) Issie Nursing Care Secure nursing Care Securs nursing C | | | | | |
| side 4 Cost benefit £10.65.000 seath Science mursing care 3 supp. 3 hry beds £23.740 side 6 General clinical nursing care 3 bed £13.64.75 side 6 General clinical nursing care 1 bed £73.000 side 6 One-to-one clinical nursing care 1 bed £73.000 side 6 One-to-one clinical nursing care 1 bed £73.000 side 4 Cost benefit £10.61.000 £10.67.000 side 4 Cost benefit £10.01.000 £10.01.000 side 4 Cost benefit £10.01.000 £55.520 side 4 Cost benefit £10.01.000 £55.520 side 4 Cost benefit £10.01.000 £55.520 side 4 Cost benefit £10.000 £55.520 cione 2 Refund from Adult Care Services £10.000 £55.520 cione 4 Cost benefit 10 supp. 10 priv £14.5200 side 4 Cost benefit 10 supp. 10 priv £148.200 side 4 Cost be | | | Housing & accom. | 103,874 | |
| Health Baic Nursing Care 3 supp. 3 Priv beds (251,940) Secure nursing care 3 supp. 3 Priv beds (251,940) sole 6 General Clinical nursing care 3 bed (253,875) sole 6 One-to-one clinical nursing care 1 bed (273,000) sole 6 One-to-one clinical nursing care 1 bed (273,000) sole 6 One-to-one clinical nursing care 1 bed (273,000) sole 1 Refund from NHS secondary care (200 hr/wk (200 hr/wk (200 hr/wk)) sole 1 Refund from NHS secondary care (200 hr/wk (2128,800) Personal care (private) (200 hr/wk (2128,400) Detersta Council (Eldery housing support) (2128,400) (200 da partimet restal 10 supp. 10 priv (2128,400) 2 bed apartimet restal (200 hr/wk (2128,800) Pometic heal (private) (200 hr/wk (2128,800) Privates head (private) (200 hr/wk (2128,800) Privates head (private) (200 hr/wk (2128,800) Privates head (private) | Note 4 | Cost benefit | | | £110,610.80 |
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| Domestic help (private) 100hrs/wk £62,400 Tradesman (supported) 100hrs/wk £62,400 Tradesman (private) 100hrs/wk £78,000 Note 4 Cost benefit £11,261,975 E11,2 | Note 7 | 2 bed apartment lease sales price 3 bed apartment lease sales price Hotel services supplement Domestic supp. Divisional hotel services charges Divisional rentals | | £115,700 £22,880 £41,000 £196,970 | |
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| LINCOME É 143,168 Expenditure É255,126 Profit - f110,611 Cost/Benefit Balance - f1,148 Debt É242,500 Health Income É951,915 Expenditure É670,404 Profit É281,511 Plus Cost Benefit É110,611 Cost/Benefit Balance - f392,121 Debt £34,500 Social Care Income É44,910 Expenditure - f51,599 Plus Cost Benefit É110,611 Cost/Benefit Balance - f6,377 Debt £45,500 Debt £45,500 Income É50,800 Expenditure - f110,611 Cost/Benefit Balance - f6,377 Debt £45,500 Debt £45,500 Debt £45,500 Debt £245,500 Debt £245,500 Debt £23,500 Debt £23,500 Debt £33,200 Debt £33, | Income £133,16 Expenditure £255,12 Profit - fill,95 Plus Cost Benefit £110,61 Cost/Benefit Balance £951,91 Expenditure £97,04 Profit £231,51 Plus Cost Benefit £110,61 Cost/Benefit Balance £34,50 Debt £34,50 Debt £34,50 Debt £45,50 Debt £45,50 Debt £45,50 Debt £45,50 Debt £45,50 Debt £45,50 Debt £45,50 Debt £45,50 Debt £45,50 Debt £2,75 Housing and Accomodation £1,261,97 Profit - fill,64 Plus Cost Benefit £110,61 Cost/Benefit Balance £136,34 Debt £2,75 Housing and Accomodation £1,261,97 Expenditure £134,34 Profit - fill,64 Plus Cost Benefit £110,61 Cost/Benefit Balance £136,34 Debt £2,75 Housing and Accomodation £1,261,97 Expenditure £134,34 Profit - fill,64 Plus Cost Benefit £110,61 Cost/Benefit Balance £33,24 Debt £2,75 Housing and Accomodation £1,261,97 Plus Cost Benefit £134,34 Profit - fill,64 Cost/Benefit Balance £33,24 Debt £3,30 | Trust Manageme | nt | |
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| Expenditure £1,341,345 Profit -£79,370 Plus Cost Benefit £110,611 Cost/Benefit Balance £31,241 Debt £9,948,000 Debt £9,948,000 Debt £9,948,000 Direct Income £2,414,045 Expenditure £2,567,795 Profit -£153,054 Cost/Benefit £153,054 Cost/Benefit Balance £399,304 | Expenditure £1,341,34 Profit -£79,37 Plus Cost Benefit £110,61 Cost/Benefit Balance £31,24 Debt £9,948,00 Direct Income £2,414,04 Expenditure £2,567,79 Profit -£153,75 Plus Cost Benefit £153,05 Cost/Benefit Balance £399,30 | Housing and Acco | modation | C4 3C4 677 |
| Profit -£79,370 Plus Cost Benefit £110,611 Cost/Benefit Balance £31,241 Debt £9,948,000 Debt £9,948,000 Direct Income £2,414,045 Expenditure £2,567,795 Profit -£153,750 Plus Cost Benefit £53,054 Cost/Benefit Balance £399,304 | Profit -£79,37 Plus Cost Benefit £110,61 Cost/Benefit Balance £31,24 Debt £9,948,00 Debt £9,948,00 Direct Income £2,414,04 Expenditure £2,567,79 Profit -£13,75 Plus Cost Benefit £553,05 Cost/Benefit Balance £399,30 | | | |
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| Dverall Scheme Direct Income £2,414,045 Expenditure £2,567,795 Profit -f_153,750 Plus Cost Benefit £553,054 Cost/Benefit Balance £399,304 | Dverall Scheme Direct Income £2,414,04 Expenditure £2,567,79 Profit -f-£153,75 Plus Cost Benefit £553,05 Cost/Benefit Balance £399,30 | | | |
| Direct Income £2,414,045 Expenditure £2,567,795 Profit -£153,750 Plus Cost Benefit £553,054 Cost/Benefit Balance £399,304 | Dverall Scheme Direct Income £2,414,04 Expenditure £2,567,79 Profit -f-£153,75 Plus Cost Benefit £553,05 Cost/Benefit Balance £399,30 | | Debt | £9.948.000 |
| Direct Income £2,414,045 Expenditure £2,567,795 Profit -£153,750 Plus Cost Benefit £553,054 Cost/Benefit Balance £399,304 | Direct Income £2,414,04 Expenditure £2,567,79 Profit -£153,75 Plus Cost Benefit £553,05 Cost/Benefit Balance £399,30 | | | |
| Direct Income £2,414,045 Expenditure £2,567,795 Profit -£153,750 Plus Cost Benefit £553,054 Cost/Benefit Balance £399,304 | Direct Income £2,414,04 Expenditure £2,567,79 Profit -£153,75 Plus Cost Benefit £553,05 Cost/Benefit Balance £399,30 | | | |
| Expenditure £2,567,795 Profit -£153,750 Plus Cost Benefit £553,054 Cost/Benefit Balance £399,304 | Expenditure£2,567,79Profit-£153,75Plus Cost Benefit£553,05Cost/Benefit Balance£399,30 | Overall Scheme | Direct Income | £2.414.045 |
| Profit -£153,750 Plus Cost Benefit £553,054 Cost/Benefit Balance £399,304 | Profit -£153,75 Plus Cost Benefit £553,05 Cost/Benefit Balance £399,30 | | Expenditure | £2,567,795 |
| Cost/Benefit Balance £399,304 | Cost/Benefit Balance £399,30 | | Profit | -£153,750 |
| Debt £10,273,250 | Debt £10,273,25 | | | |
| μεστ £10,273,250 | Uebt £10,273,25 | | Date | ······ |
| | | | Dept | £10,273,250 |
| | | | | |

Overview

| Trust Management | | Health | |
|--------------------------|------------|----------------------|-------------|
| Income | £143,168 | Income | £951,915 |
| Expenditure | £255,126 | Expenditure | £670,404 |
| Profit | -£111,959 | Profit | £281,511 |
| Plus Cost Benefit | £110,611 | Plus Cost Benefit | £110,611 |
| Cost/Benefit Balance | -£1,348 | Cost/Benefit Balance | £392,121 |
| Capital Debt | £242,500 | Debt | £34,500 |
| Social Care | £444,910 | Community Services | £50,800 |
| | | | |
| Expenditure | £561,897 | Expenditure | £177,745 |
| Profit | -£116,987 | Profit | -£126,945 |
| Plus Cost benefit | £110,611 | Plus Cost Benefit | £110,611 |
| Cost/Benefit Balance | -£6,377 | Cost/Benefit Balance | -£16,334 |
| Debt | £45,500 | Debt | £2,750 |
| Housing and Accomodation | | Overall Scheme | |
| Income | £1,261,975 | Direct Income | £2,414,045 |
| Expenditure | £1,341,345 | Expenditure | £2,567,795 |
| Profit | -£79,370 | Profit | -£153,750 |
| Plus Cost Benefit | £110,611 | Plus Cost Benefit | £553,054 |
| Cost/Benefit Balance | £31,241 | Cost/Benefit Balance | £399,304 |
| Debt | £9,948,000 | Debt | £10,273,250 |